

Ministry of Higher Education and Scientific Research

Scientific supervision and evaluation device

Department of Quality Assurance and Academic Accreditation

International Accreditation Department

# **Course description form**

Reviewing the performance of higher education institutions ((academic program review))

This course description provides a succinct summary of the most important course characteristics and the learning outcomes expected of the student to be achieved with evidence.

Whether he made the most of the learning opportunities available. This must be linked to the program description.

University of Mosul/College of Administration and Economics	1. Educational institution
Business administration	2. University department/center
Marketing Management	3. Course name/code
Graduate Studies	4. Programs in which he participates
Daily attendance	5. Available forms of attendance
Higher Diploma in Business Administration	6. Semester/year
(45) hours, 3 hours per week	7. Number of study hours (total)
2024/3/30	8. Date this description was prepared

9. Course objectives:

1 - Qualifying and preparing the outputs of students capable of working in the governmental, private, and mixed sectors and Iraqi and international private companies.

-2 Skill development for workers in the field of marketing

-3 Developing mental skills to diagnose problems and develop solutions related to marketing management.

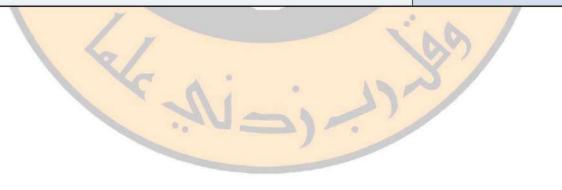
		10. Learning outco	mes and methods of teachir	ng, learning and	urse structure
Evaluation method	Learning method	The topic is the name of the unit/course A	and required work outcomes	Week hours	
	a lecture	Marketing concept and marketing process		3	1
	a lecture	Customer relationship management <b>CRM</b> Social and digital media	C. uninking skins		2
	a lecture	Market segmentation and modern concepts in market segmentation		3	3
Dr Ger practical application	neric and transferable a lecture	Global Marketing Today <b>Global</b> skills (other skills related to employability and perso <b>Marketing Today</b>	nal development)	3	4
	a lecture	The strategic decision to enter global markets		3	5
	a lecture	Social Marketing/Social Responsibility and Ethics		3	6
Exam	a lecture	The first exam		3	7
	a lecture	Marketing environment			8
	a lecture	Marketing capabilities			9
	a lecture	Marketing agility			10
	a lecture	Reducing marketing risks			11
	a lecture	Marketing disruption			12
	a lecture	Marketing prowess			13
	a lecture	Social media marketing			14
Examination	a lecture	The second exam			15



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	Department of Quality	Assurance and Academic Accreditation 12. Infrastructure		
Keller & Kotler marketing management book - Research published in accredited international journals	International Accreditation Section Required ÿ Course books ÿ Other			
		Special requirements		
		es (including, for example, guest ocational training, and field studies)		
		13. Acceptance		
		Prerequisites		
		The smallest number of students		
		The largest number of students		





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## Course description form

Reviewing the performance of higher education institutions ((academic program review))

Relevant to the most important course characteristics and expected learning outcomes This course description provides

succinctness. It is important to know whether he has made the most of the learning opportunities by ovided The student achieves

proving the link between it and the program description.

University of Al Mosul	1. Educational institution			
Business administration	2. University department/center			
	3. Course name/code			
Project Management/PhD course, second specialized subject	4. Programs in which he participates			
Attendance on time and at full time	5. Available forms of attendance			
Course system	6. Semester/year			
7. The total num	per of study hours is 30 hours			
2023 1/9/	8. Date this description was prepared			
9. Course objectives:				
This job is carried out with planning and organization This course deals with production and operations management, starting with the development of the concept, as well as reviewing some modern concepts of project management.				

10. Learning outcomes and methods of teaching, learning and evaluation

a. Teaching and learning methods

A- Knowledge and understanding
B. Evaluation methods:
Quick daily tests, case analysis
of some drawings, weekly lectures
Monthly exams during the semester and
final exams
End of course report
C. thinking skills
- Subject-specific skills B1 - Deductive skills
B2 - Analytical skills
Dr General and transferable skills (other skills related to the ability to think creatively in creating new designs)

	122		A.		
				11. Cours	se structure
Evaluation method	Teaching method	Unit name/ Course or topic	Required learning outcomes	Week hours	
Oral questions, daily reports, and contributions	Scientific discussions and asking questions	project management	Introduction to project management	11.30- 2.30	1
Quick exams, asking oral questions, and the a	Scientific discussions and presenting scientific and real-life examples and bility to discuss	project management cases	Project management requirements	11.30- 2.30	2
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	project management	Knowledge and project management	11.30- 2.30	3
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	project tions management	Risk management and project management	11.30- 2.30	4
Oral questions	Lectures and discussions	Financial m	anagement and administration management	11.30-	5



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	Salini 200	-	-		
Daily reports and	scientific research and asking questions	Projects	Projects	2.30	
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	project stions management	Crisis management and project management	11.30- 2.30	6
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	project stions management	Negotiation management in projects	11.30- 2.30	7
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques		design and project management	11.30- 2.30	8
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	project stions management	Project management and information technology	11.30- 2.30	9
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	project stions management	Project management elements	11.30- 2.30	10
Daily exams	Giving lectures, scientific discussions, and asking ques	management	scope management Project	11.30- 2.30	11
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	project management	Quality management in projects	11.30- 2.30	12
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	project management	Communication management in projects	11.30- 2.30	13
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	project management	Feasibility study	11.30- 2.30	14
Oral questions, daily reports, and participation	Giving lectures, scientific discussions, and asking ques	management	case and discussion of project	11.30- 2.30	15

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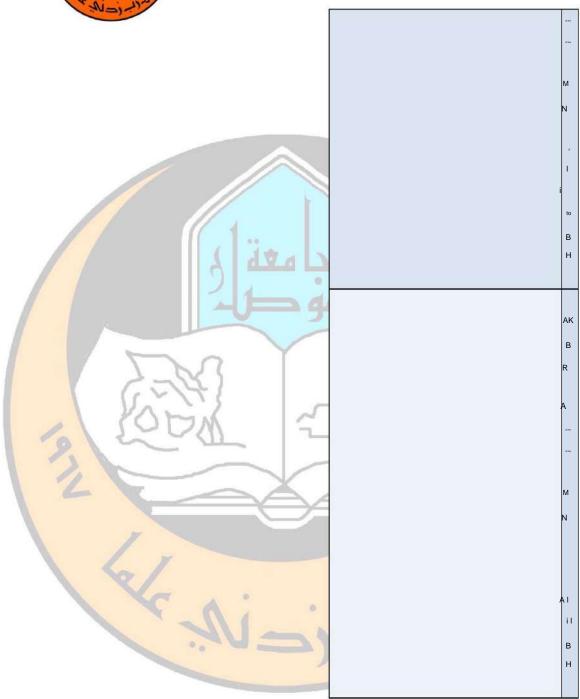
	.12 Infrastructure
	Required readings: ÿ A collection of scientific sources and books that are identified periodically at the beginning of each year
display data	Special requirements
	Social services (including, for example, guest lectures, vocational training, and field studies)
	13. Acceptance  I a constraint of the second



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University of Al Mosul	1. Educational institution			
Business administration	2. University department/center			
	3. Course name/code			
Project Management/Master's course, second specialized subject	4. Programs in which he participates			
Attendance on time and at full time	5. Available forms of attendance			
Course system	6. Semester/year			
7. The total num	per of study hours is 30 hours			
2023 1/9/	8. Date this description was prepared			
9. Course objectives:				
This job is carried out with planning and organization This course deals with production and operations management, starting with the development of the concept, as well as reviewing some modern concepts of project management.				

10. Learning outcomes and methods of teaching, learning and evaluation

a. Teaching and learning methods

A- Knowledge and understanding
B. Evaluation methods:
Quick daily tests, case analysis
of some drawings, weekly lectures
Monthly exams during the semester and
final exams
End of course report
C. thinking skills
- Subject-specific skills B1 - Deductive skills
B2 - Analytical skills
Dr General and transferable skills (other skills related to the ability to think creatively in creating new designs)

Dr General and transferable skills (other skills related to the ability to think creatively in creating new designs)					
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				11. Cours	se structure
Evaluation method	Teaching method	Unit name/ Course or topic	Required learning outcomes	Week hours	
Oral questions, daily reports, and contributions	Scientific discussions and asking questions	project management	Introduction to project management	11.30- 2.30	1
Quick exams, asking oral questions, and the a	Scientific discussions and presenting scientific and real-life examples and bility to discuss	project management cases	Project management requirements	11.30- 2.30	2
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project tions management	Knowledge and project management	11.30- 2.30	3
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project tions management	Risk management and project management	11.30- 2.30	4
Oral questions	Lectures and discussions	Financial m	anagement and administration management	11.30-	5

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	Sai-i and				-
Daily reports and posts	scientific research and asking questions	Projects	Projects	2.30	
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project stions <sub>management</sub>	Crisis management and project management	11.30- 2.30	6
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project stions management	Negotiation management in projects	11.30- 2.30	7
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project stions management	Examination	11.30- 2.30	8
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project stions management	Project management and information technology	11.30- 2.30	9
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project stions management	Project management elements	11.30- 2.30	10
Daily exams	Giving lectures, scientific discussions, and asking ques	management	cope management Project	11.30- 2.30	11
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project stions management	Quality management in projects	11.30- 2.30	12
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project stions management	Communication management in projects	11.30- 2.30	13
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	project stions management	Feasibility study	11.30- 2.30	14
Oral questions, daily reports, and contributions	Giving lectures, scientific discussions, and asking ques	management	case and discussion of project	11.30- 2.30	15
	1.1	1-1	11		

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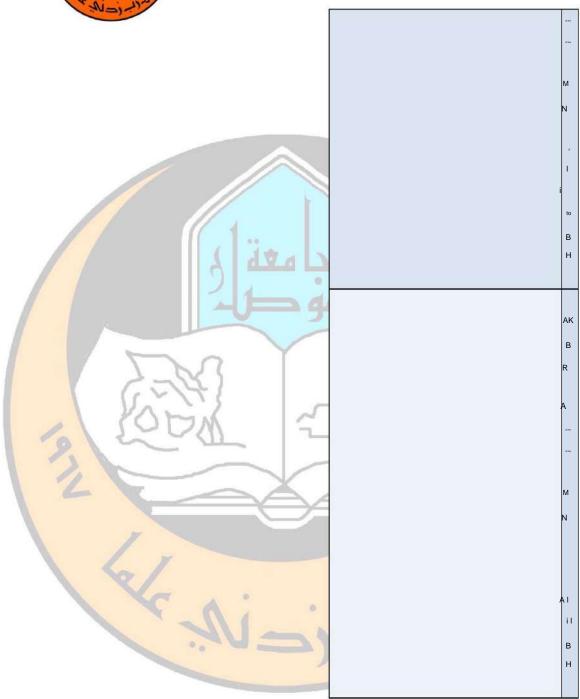
	.12 Infrastructure
	Required readings: ÿ A collection of scientific sources and books that are identified periodically at the beginning of each year
display data	Special requirements
	Social services (including, for example, guest lectures, vocational training, and field studies)
	13. Acceptance
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## **Course description form**

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This course description provides a succinct summary of the most important course characteristics and the learning outcomes expected of the student to be achieved with evidence.

Whether he made the most of the learning opportunities available. This must be linked to the program description.

University of Al Mosul	1. Educational institution			
College of Administration and Economics/Business Administration	2. University department/center			
Market research	3. Course name/code			
Bachelor's degree in Business Administration	4. Programs in which he participates			
Attendance for 15 weeks	5. Available forms of attendance			
Course system for the year 2023-2024	6. Semester/year			
12 hours per week	7. Number of study hours (total)			
30/3/2024	8. Date this description was prepared			
9. Course objectives: Introducing the subject of marketing research, its functions and activities				

10. Learning outcomes and methods of teaching, learning and evaluation

a. Teaching and learning

methods: lectures/discussions

B. Evaluation methods
Daily exam / quarterly exam / participation / attendance
C. thinking skills
The student will be able to learn about marketing research and know all the research activities related to marketing research
Dr General and transferable skills (the ability to write research in general and research related to marketing in particular)
Utilizing the information the student has gained from theoretical study and applying it in professional life



				1	1. Course structure
Teaching method a	nd evaluation metho	Name of the unit/ course or subject	Required learning outcomes	hours	week
Discussions	lecture	The concept of marketing research and its stages			The first
Lecture is a daily	y exam	Areas that determine the comprehensiveness of marketing research			the second
Discussions	lecture	The decision-making process + the nature of marketing			the third
Discussions	lecture	decisions, the strategic decision and the tactical deci	sion		the fourth
The lecture is an	oral exam	The main types of research and the main steps for writing scientific research.			Fifth
Examination	lecture	Criteria for the problem and how to			VI
Mid-year exam		formulate it. Exam			Seventh
Lecture is a daily	exam	Clarifying the problem,			VIII
Examination	lecture	designing a marketing research sample + types and sizes of samples			Ninth
Examination	lecture	Interview + observation + experiment,			The tenth
discussions	lecture	questionnaire and how to prepare it			eleventh
Examination	lecture	Scientific methods in collecting data			twelveth
oral exam	lecture	Statistical analysis of data,			Thirteenth
Discussions	lecture	documenting data + addressing the basics of statistical analysis for res	earch		fourteenth

final exam	Examination		Fifteenth
7			



	.12 Infrastructure
Marketing Research/Prof. Abi Saeed Al-Dyouhi	Required readings: ÿ Course books ÿ Other
	Special requirements
Field training and studies	Social services (including, for example, guest lectures, vocational training, and field studies)



	13. Acceptance
	Prerequisites
150	The smallest number of students
300	The largest number of students

## **Course description form**

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I 1. Educational institution	University of Al Mosu			
2. University department/center	Business administration			
3. Course name/code	E-business management			
4. Programs in which he participates	Ph.D			
5. Available forms of attendance	Attendance and on time			
6. Semester/year	Season			
7. Number of study hours (total)	45 hours during the semester			
8. Date this description was prepared	2024/1/21			
9. Course objectives:				
It includes the basic assumptions and concepts of electronic business management, its objectives, and the most important modern models				
E-business management				

10. Learning outcomes and methods of teaching, learning and evaluation

a. Teaching and learning methods



	1-3		5 AL		
				1	1. Course structure
Teaching method an	d evaluation method	Name of the unit/course or subject	Required learning outcomes	hours	week
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	-1 Introduction to electronic bus	Forming an idea for the student about the nature of the transformation from traditional businesses to electror	2 tic businesses	The first
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	The electronic or digital economy	Forming an idea for the student about the concept of the digital economy and the new foundations of the digital ec	2 onomy	the second
Intellectual questions	Discussion and dialogue	Electronic management	Introducing the student to the direction of thinking	2	the third

Reports and brainstorming	Scientists with students		Linear to network thinking		
Intellectual questions, reports, and br	Scientific discussion and dialogue with students ainstorming	Electronic administration and the saying of the end of administration	The end of administration argument and the on corresponding justifica	2 tions	the fourth
Intellectual questions, reports, and br	Scientific discussion and dialogue with students ainstorming	The Internet and strategy	Strategy and the Internet, position and vision	2	Fifth
Intellectual questions, reports, and br	Scientific discussion and dialogue with students ainstorming	Jobs to electronic management	Introducing students to administrative functions from an electronic angle	2	VI
Intellectual questions, reports, and br	Scientific discussion and dialogue with students ainstorming	Some tools and activities on the Internet	Identify the most important sites and how to manage them from an organizational perspe	2 ctive	Seventh
Intellectual questions, reports, and br	Scientific discussion and dialogue with students ainstorming	Virtual companies	Virtual companies and their benefits	2	VIII
Intellectual questions, reports, and br	Scientific discussion and dialogue with students ainstorming	To learn about electronics	Electronic knowledge problems and their solutions	2	Ninth
Intellectual questions, reports, and br	Scientific discussion and dialogue with students ainstorming	Intellectual property in the digital age	Advantages and disadvantages of intellectual property and the most important challeng	2 es it faces	The tenth
Intellectual questions, reports, and br	Scientific discussion and dialogue with students ainstorming	Digital transformation	The most important basic assumptions for digital transformation	2	eleventh



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Intellectual questions, reports, and t	Scientific discussion and dialogue with students prainstorming	The learning organization as a foundation for digital transformation	The most important models for the learning organization	2	twelveth
Intellectual questions, reports, and t	Scientific discussion and dialogue with students prainstorming	Case studies	Discussing case studies	; 2	Thirteenth
Intellectual questions, reports, and t	Scientific discussion and dialogue with students prainstorming	Smart organization And its relationship to digital transformation	The most important foundations on which the smart organization is based and its relationship to digital tran	2 Isformation	fourteenth
	A written test	a test	Forming an idea for the teacher about the student's academic level in the subject of organi	XV 2 zation theory	

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Whether he made the most of the learning opportunities available. This must be linked to the program description.

University of Al Mosu	I 1. Educational institution			
Business administration	2. University department/center			
Organizational behavior	3. Course name/code			
Master's	4. Programs in which he participates			
Attendance and on time	5. Available forms of attendance			
Season	6. Semester/year			
45 hours during the semester	7. Number of study hours (total)			
2024/1/21	8. Date this description was prepared			
9. Course objectives:				
It includes the basic assumptions and concepts of organizational behavior, its objectives, traditional and modern models in				
organization theory and organizational behavior, analysis of its components, and the basic human processes on which it is based				
measuring individual behavior in organizations, individual attitudes and feelings towards work, organization and people, work				

procedures in groups as well as communications in organizations. And organizational change management.



10. Learning outcomes and methods of teaching, learning and evaluation
a. Teaching and learning methods
The lecture, presenting the topics in the classroom. The lecture begins with a presentation of the topics that will be presented
in the lecture, linking them to the previous lecture. The lecture concludes with a quick review of the most important topics covered
in the lecture.
Discussion: A point is presented for discussion in order to enrich it, know viewpoints and direct it
Research: Assigning students to produce reports on topics in the course or related to the course
B. Evaluation methods
Assignments, test score, student attendance and interaction in the lecture

11. Course structure					
Teaching method ar	d evaluation method	Name of the unit/course or subject	Required learning outcomes	hours	week
Intellectual questions, reports,	Scientific discussion and dialogue with students	-1 Organizational behavior in Modern era	Forming an idea for the student about the forces that shape organizational behavior at the present time	2	The first
and brainstorming l	Discussion and dialogue ttellectual questions	Basic humanitarian operations and rep <b>pr</b> efisonal(	Forming an idea for the student about processes	2	the second

And	Scientists with students		Cognition, learning and personality		
brainstorming Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Trends in Organizations	Introducing the student to the components of motivation The most important theories that fall under in	2	the third
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Organizational learning	What is the basic nature of work groups?	2	the fourth
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Organizational conflict	Working with and against others	2	Fifth
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Culture of organizational error	Introducing students to the most important values and basic standards for the work of organizatior	2 s	VI
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Adverse work behavior	Identify the most important negative behaviors that occur at work	2	Seventh
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Dynamics of groups and work teams	Measuring the student's understanding of the scientific m	2 aterial	VIII
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Communications in organizations	Introduce students to the impact of cultural differences on comn	2 nunication	Ninth
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Political influence and power in Organizations	The basic differences between influence, power, and politics and their effects on orga	2 nizations	The tenth



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Intellectual questions, reports, and t	Scientific discussion and dialogue with students prainstorming	Organizational contradiction theory	Introducing students to the most important basic assumptions behind this th	2 eory	eleventh
Intellectual questions, reports, and t	Scientific discussion and dialogue with students prainstorming	Social intelligence	The most important models of social intellige	2 nce	twelveth
Intellectual questions, reports, and t	Scientific discussion and dialogue with students prainstorming	Case studies	Discussing case studies	2	Thirteenth
Intellectual questions, reports, and t	Scientific discussion and dialogue with students prainstorming	Organizational relations	The role of formal and informal relations in the work of the organiza	2 ation	fourteenth
	A written test	a test	Forming an idea for the teacher about the student's academic level in the subject of organi	XV 2 zation theory	
en in in					

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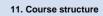
University of Al Mosu	I 1. Educational institution	
Business administration	2. University department/center	
Organization theory	3. Course name/code	
Master's	4. Programs in which he participates	
Attendance and on time	5. Available forms of attendance	
Season	6. Semester/year	
45 hours during the semester	7. Number of study hours (total)	
2023/9/1	8. Date this description was prepared	
	9. Course objectives:	
It includes the basic concepts of organization theory, its objectives, traditional a the components and approaches to its design, the principles on which it is base organization's environment, its components and types, the decline and developm culture, building and designing structures, and the organization's relation organizational design, increasing the effectiveness of the organization, its	d, measuring organizational performance, the ent of organizations and survival techniques, quality ship with the organizational The basic challenges of	



a. Teaching and learning methods
The lecture, presenting the topics in the classroom. The lecture begins with a presentation of the topics that
will be presented in the lecture, linking them to the previous lecture. The lecture concludes with a quick review of the
most important topics covered in the lecture.
Discussion: A point is presented for discussion in order to enrich it, know viewpoints and direct it
Research: Assigning students to produce reports on topics in the course B. Evaluation methods

Assignments, test score, student attendance and interaction in the lecture

ale



Teaching method a	nd evaluation methoc	Name of the unit/course or subject	Required learning outcomes	hours	week
Intellectual questions, reports, and brainstorm	Scientific discussion and dialogue with students ing	-1 Features of thinking in organization theory. -2 Early stage thought And squeeze Classic organizational.	Forming an idea for the student about the stages of historical development of organizatio	3 n theory	The first
Intellectual questions, reports, and brainstorm	Scientific discussion and dialogue with students ing	Modern leadership styles	Introduce the student to A Modern leadership styles	3	the second
Intellectual questions, reports, and brainstorm	Scientific discussion and dialogue with students ing	Creativity and change	Creativity and change	3	the third
Intellectual questions, reports, and brainstorm	Scientific discussion and dialogue with students ing	Technology and its organizational impacts	The impact of technology on organizational design	3	the fourth
Intellectual questions, reports, and brainstorm	Scientific discussion and dialogue with students ing	Immunity and regulatory health	Immunity and regulatory health	3	Fifth
Intellectual questions, reports, and brainstorm	Scientific discussion and dialogue with students ing	Sustainable organization	Learn about the idea of sustainability	3	VI
Intellectual questions, reports, and brainstorm	Scientific discussion and dialogue with students ing	Agile organizations	Agile organizations	3	Seventh
	Scientific discussion and dialogue with	Discussing student reports	Measuring the student's understanding of the scientific m	3 aterial	VIII



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	Students				
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Relations between organizations	Relations between organizations	3	Ninth
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Growth and size of the organization	Identify the organization's life cycle, its size, and its impact on the surrounding environme	3 ent	The tenth
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Organizational culture	Studying the reality of the values and principles carried by the organization as a social unit	3	eleventh
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Toxic work environment	Toxic work environment and its impact on performance	3	twelveth
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Organizational happiness	Create a happy work environment	3	Thirteenth
Intellectual questions, reports, and brainstorming	Scientific discussion and dialogue with students	Organizational relations	The role of formal and informal relations in the work of the organization	3	fourteenth
	A written test	a test	Forming an idea for the teacher about the student's academic level in the subject of organization theory	3	Fifteenth



#### Vocabulary for strategic management

#### Subject teacher: Prof. Iman Bashir Muhammad Aburden

#### Master's program 2024

And strategic management in various sectors (similarities and differences) Explanation of strategy,	The first
definition of strategic management and strategic change, distinction between different types of strategy and viewpoints on it, and	week
theoretical foundations for the emergence of strategic management, types of gradual and adaptive strategic change,	
application of the model of strategic compatibility between	
(environment, values, and resources) (R>V>E) and examples of the success of some organizations and the failure of others. The five	
elements of strategy - strategic thinking, strategic management, and	
strategic planning	
	= the third
Strategic management levels (institutional, competitive and functional)	
Strategic direction and means	= Fourth
of achieving broad goals = Fifth: Environmental analysis	
(internal and external assessment)	
Strategic formulation and detailed aspects of strategy formulation = Sixth: Tools and techniques used	by strategists and the
implications of different forms of strategy development	
Strategy as an organizational activity	= the sever
Strategic practices and different viewpoints of strategy Linking practices with dynamic capabilities	
Clarifying the confusion between the following terms	
Capabilities Core capabilities Dynamic capabilities (capabilities competencies) Competencies Strategy Strategic lenses	
(strategy in action) The strategic chall	
include the classical approach: (formal and informal planning) The evolutiona	<b>F</b> ishth
approach: strategy Emergent	y C
Opportunity Driven Procedural Approach: Emergent	
Resource-Based Planning Systematic Approach Examination and Examples of	
Business Models and Business Value Business Model, Revenues, and Decision	
Making Strategic Alternatives and Options Strategic Awareness and Knowledge	
Resources, Capabilitie	S sinth to
	es, = ninth = te
and Competitive Dynamics = Eleven Strategic Implementation = Twelve Strategic Leadership	
······	+
Wise leadership,	
strategies for decline, failure, and recovery, experiences of	
some companies, and the strategic	
situation as a SWOT analysis Key success factors	= third

Added value and the value chain	Ten
Competition, competitive advantage, and competitive strategies	=
Strategic control and measurement of	fourtee
success An issue in local and international strategic	
growth Ex	amination five
	ten

Source :

Strategic Management Awareness and chnge Tenth Edition , john Thompson ,jonathan M. Scott and Frank Martin s



Ministry of Higher Education and Scientific Research Scientific supervision and evaluation device

Department of Quality Assurance and Academic Accreditation

International Accreditation Department

## **Course description form**

Reviewing the performance of higher education institutions ((academic program review))

This course description provides a succinct summary of the most important course characteristics and expected learning outcomes The student's achievement demonstrates whether he has made the most of the available learning opportunities. It is necessary

Link it to the program description.

University of Mosul/College of Administration and Economics	1. Educational institution
Business administration	2. University department/center
Production and operations management	3. Course name/code
Graduate Studies	4. Programs in which he participates
Daily attendance	5. Available forms of attendance
PhD 2023/2024	6. Semester/year
(45) hours, 3 hours per week	7. Number of study hours (total)
2023/9/1	8. Date this description was prepared
	9. Course objectives:

1 - Qualifying and preparing the outputs of students capable of working in the governmental, private, and mixed sectors and Iraqi and international private companies.

2- Developing skills for workers in developing production plans. 3-

Developing mental skills to diagnose problems and develop solutions.

10. Learning outcomes and methods of teaching, learning and evaluation

a. Teaching and learning methods
B. Evaluation methods
C. thinking skills
Dr Generic and transferable skills (other skills related to employability and personal development)

1-4

11. Course structure					
The pious way <sub>I am</sub>	Learning method I am	Name of the unit/ course or subject	Required learning outcomes <sup>H</sup>	Week hours	
	a lecture	Introduction to production and operations		3	1
	a lecture	Production and operations strategies		3	2
	a lecture	Product design and development		3	3
	a lecture	Energy planning		3	4
	a lecture	Computerized product design		3	5
	a lecture	Optimal production system OPT		3	6
	a lecture	MRP material requirements determination system		3	7
	a lecture	JIT production		3	8

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		International Accreditation Department		
a lecture	Computer-aided design and manufacturing system		3	9
a lecture	Efficient manufacturing system		3	10
a lecture	Cleaner production system		3	11
a lecture	Holonic manufacturing system		3	12
a lecture	Intelligent production system		3	13
a lecture	Accelerated manufacturing system		3	14
a lecture	Artificial intelligence applications		3	15
				16
				17
				18
				19
				20
				21
				22
				23
				24
				25
				26
				27
				28
				29
				30

	.12 Infrastructure		
Production and operations management book	Required readings: ÿ Course books ÿ Other		
	Special requirements		
	Social services (including, for example, guest lectures, vocational training, and field studies)		
	13. Acceptance		
	Prerequisites		
	The smallest number of students		
	The largest number of students		
	The smallest number of students		

et s



Ministry of Higher Education and Scientific Research Scientific supervision and evaluation device Department of Quality Assurance and Academic Accreditation

International Accreditation Department

# **Course description form**

Reviewing the performance of higher education institutions ((academic program review))

This course description provides a succinct summary of the most important course characteristics and expected learning outcomes The student's achievement demonstrates whether he has made the most of the available learning opportunities. It is necessary

Link it to the program description.

University of Mosul/College of Administration and Economics	1. Educational institution			
Business administration	2. University department/center			
Production and operations management	3. Course name/code			
Initial university study	4. Programs in which he participates			
Daily attendance	5. Available forms of attendance			
The fourth stage, morning and evening studies for the year 2023 2024 First course	6. Semester/year			
(45) hours, 3 hours per week	7. Number of study hours (total)			
2023/10/1	8. Date this description was prepared			
9. Course objectives:				
1 - Qualifying and preparing the outputs of students capable of working in the governmental, private, and mixed sectors and Iraqi and				
international private companies.				
2- Developing skills for workers in developing production plans. 3-				
Developing mental skills to diagnose problems and develop solutions				

Developing mental skills to diagnose problems and develop solutions.

10. Learning outcomes and methods of teaching, learning and evaluation

a. Teac	hing and learning methods
	B. Evaluation methods
	C. thinking skills
Dr Generic and transferable skills (other skills related to employability and personal development)	

				11. Cou	urse structure
The pious way <sub>I am</sub>	Learning method I am	Name of the unit/ course or subject	Required learning outcomes <sup>H</sup>	Week hours	
	a lecture	Introduction to production and operations		3	1
	a lecture	The benefits achieved from the application of production and operations		3	2
practical application	a lecture	Production and productivity		3	3
	a lecture	Forecasting		3	4
practical application	a lecture	Forecasting methods		3	5
	a lecture	Product design		3	6
	a lecture	Product design and development steps and life cycle		3	7
practical application	a lecture	Break-even analysis		3	8



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	ALL inthe				
	a lecture	Production capacity		3	9
	a lecture	Production capacity strategies		3	10
practical application	a lecture	Types of energy and methods of calculating it		3	11
	a lecture	Locate the factory	8	3	12
	a lecture	Location strategies		3	13
practical application	a lecture	Methods for locating the factory		3	14
	a lecture	Obstacles and requirements for determining the location of the factory		3	15
					16
					17
			1		18
					19
					20
					21
					22
					23
					24
					25
					26
					27
					28
					29
					30

	.12 Infrastructure		
Production and operations management book	Required readings: ÿ Course books ÿ Other		
	Special requirements		
	Social services (including, for example, guest lectures, vocational training, and field studies)		
	13. Acceptance		
	Prerequisites		
	The smallest number of students		
	The largest number of students		
	The smallest number of students		

et s



Ministry of Higher Education and Scientific Research Scientific supervision and evaluation device Department of Quality Assurance and Academic Accreditation

International Accreditation Department

# **Course description form**

Reviewing the performance of higher education institutions ((academic program review))

This course description provides a succinct summary of the most important course characteristics and expected learning outcomes The student's achievement demonstrates whether he has made the most of the available learning opportunities. It is necessary

Link it to the program description.

University of Mosul/College of Administration and Economics	1. Educational institution		
Business administration	2. University department/center		
Production and operations management	3. Course name/code		
Graduate Studies	4. Programs in which he participates		
Daily attendance	5. Available forms of attendance		
Master's degree 2023/2024	6. Semester/year		
(45) hours, 3 hours per week 7. Number of study hours (total)			
2023/9/1 8. Date this description was prepared			
9. Course objectives:			
1 - Qualifying and preparing the outputs of students capable of working in the governmental, private, and mixed sectors and Iraqi and international private companies.			

2- Developing skills for workers in developing production plans. 3-

Developing mental skills to diagnose problems and develop solutions.

10. Learning outcomes and methods of teaching, learning and evaluation

-

	a. Teaching and learning methods
	B. Evaluation methods
	C. thinking skills
Dr Generic and transferable skills (other skills related to employability and personal development)	

				11. Co	urse structure
The pious way I am	Learning method I am	Name of the unit/ course or subject	Required learning outcomes <sup>H</sup>	Week hours	
	a lecture	Introduction to production and operations		3	1
	a lecture	Production and operations strategies		3	2
	a lecture	Product design and development		3	3
	a lecture	Energy planning		3	4
	a lecture	Locate the factory		3	5
	a lecture	Master production scheduling		3	6
	a lecture	MRP material requirements determination system		3	7
	a lecture	JIT production		3	8

Ministry of Higher Education and Scientific Research

Scientific supervision and evaluation device

Department of Quality Assurance and Academic Accreditation

International Accreditation Department

W.	ALL IN		r		
	a lecture	Computer-aided design and manufacturing system		3	9
	a lecture	Efficient manufacturing system		3	10
	a lecture	Cleaner production system		3	11
	a lecture	Holonic manufacturing system		3	12
	a lecture	Intelligent production system		3	13
	a lecture	Accelerated manufacturing system		3	14
2 	a lecture	Artificial intelligence applications		3	15
					16
			4		17
			2		18
					19
					20
			-		21
					22
					23
					24
					25
					26
					27
					28
					29
					30

		.12 Infrastructure
Production and operations management book		Required readings: ÿ Course books ÿ Other
		Special requirements
		s (including, for example, guest cational training, and field studies)
		13. Acceptance
		Prerequisites
		The smallest number of students
		The largest number of students
	-1-	39

Ministry of Higher Education and Scientific Research

Scientific supervision and evaluation body

Department of Quality Assurance and Academic Accreditation

# Academic program description form for colleges and institutes

University: University of Mosul

College/Institute: College of Administration and Economics

Scientific Department: Department of Business Administration

File filling date 9/2023

the signature :

Name of department head: A. Dr. Alaa Al-Jalili, Scientific Assistant: Prof. Dr. Alaa Abdul-Salam Al-Yamani

the date:

Date: /2023/

Check the file before

the signature :

Division of Quality Assurance and University Performance

Name of the Director of the Quality Assurance and University Performance Division:

the date

the signature

Authentication of the Dean

Description of the academic program

They are concerned with the program characteristics and learning outcomes This academic program description provides a concise summary What is expected of the student to be achieved, proving whether he has made the most of the available opportunities, accompanied by a description of each course within the program.

University of Al Mosul	1- The educational institution
Business Administration Department	2- The scientific department/center
Business Administration Department	3- The name of the academic or professional
Bachelor's	program 4- The name of the
The first stage, the second stage, the third stage, the fourth stage /	final certificate 5- The academic system: annual/
Course system	courses/
There is none	others 6- The approved accreditation
	program 7- Other external influences 8- The
//2023	date the description was prepared

9- The program objectives Academic

1. The student, whether in preliminary or postgraduate studies, must have full knowledge of business administration						
(institutions and companies), which is part of the economic, administrative, and accounting sciences, in order						
to keep pace with the most important global developments in this field.						
It is based on analysis, interpretation, and searching for reasons 2. Guiding the student scientifically						
And the results that the student has the ability to be creative in interpreting.						
3. Effective contribution with other economic and accounting sciences in addressing the problems facing the individual and society						
4. Effective contribution with other economic and accounting sciences in addressing the problems facing the individual. and society						
Scientifically, in line with progress and development in the field of modern administrative sciences. 5. Guiding the student						
6. Providing them with methods and skills that enable them to deal with workers in those organizations.						

7. Enabling students to understand how to optimally invest natural and human resources.

10- Required program outcomes and teaching, learning and evaluation methods A. Cognitive objectives 1- It enables students to learn about administrative theories and approaches. 2- Using management thinking tools in analyzing administrative phenomena and problems. 3- Understanding advanced topics in administrative sciences and extrapolating these sciences from economic sciences in general. 4- Possessing knowledge in using tools for scientific research in administrative sciences. 5-Understanding and assimilating economic methods, mathematics and statistics in administrative sciences. B- The program's skill objectives 1-Describing administrative phenomena and analyzing the relationships specific to the problem being investigated. 2- Analyzing problems using computer techniques and ready-made software packages 3- Interpreting the results of quantitative analysis according to statistical, mathematical, and econometric methods. 4. Contributing to solving community problems. 5-Criticize the topics up for discussion. Teaching and learning methods 1. Lectures 2. Practical (laboratory) lessons 3. Thematic reports. 4. Discussions Evaluation methods 1. Written examinations 2. Oral exams.

<ol> <li>Discussion committees for graduation research.</li> <li>Oral presentations.</li> </ol>
5. Working group reports
C- Emotional and value-based goals.
Developing the desire to learn
and cultivating the spirit of initiative
Strengthening cooperation
perseverance

D- General and qualifying transferable skills (other skills related to employability and personal development)
Brainstorming sessions
Open discussions
Worksheets that students are required to prepare
Teaching and learning
methods •
Lectures • Practical guidance
Scientific trips,
evaluation
methods •
Research •
Reports • Practical
tests • Intellectual questions

-11 Program structure									
	1 First academic year <b>Year</b> 1								
		Chap	oter One						
Number of approved units		The number of 	d.	Course Code Code No.	Course Name				
3			3		Principles of business management 1				
2			2		Principles of economics				
3			3		Accounting principles1				
2		1	1		Computer 1				
3			3		Mathematics Business Administration				
2			2		Arabic language1				
2			2		Administrative readings				
17		Number of total units							
		<u>C</u>	hapter II	-					
3			3		Principles of business management 2				

3		3		Principles of economics2		
3		3		Accounting principles2		
2		1	1	Computer 2		
3		3		Statistics and business administration		
2		2		Rights and freedoms		
2		2		Commercial correspondence l		
18			Number of total	units		
			2 Sec	ond academic year <b>Yea</b>	r 2	
Number of approved units		Ny theory is practical	Course Co Code No.	e	Course Name	
3		3		Marketing Management		
3		3		Human Resou	rce Management	
3		3		structur	ed theory	
2		2		Intermediate accounting		
3		3		Comme	ercial law	
2		2		Material and wa	arehouse management	
3	2	1		Administrative application	is using computers	

19			19					
					Total number of units			
Chapter II								
2			2		Market research			
3			2		Intellectual capital management			
3			3		organizational behav	pr		
2			2		Intermediate accounting 2			
2			2		E-commerce supply management			
2			2					
2			2		Administrative applications using computer			
16				Number of total units				
				Th	ird academic year <b>Ye</b>	ar3		
		Chap	oter One					
		The number of	hours	Course Code				
Number of approved units		My theory is practica	I	Code No.	Course Name			
3			3		Financial management 1			
3			3		Strategic management			
3			3		Bank management			

3			3		Cost accounting	
					1	
2		-	2		Quantitative	
_						
					applications of	
					business	
					administration using	omputers
3			3		project management	
					projoet management	
2			2		Business	
					economics	
19				Number of tota	Lupito	
				Number of tota	i unito	
	1	C	hapter II	_		
3			3		Financial management2	
3	-		3		Strategic	
					thinking	
		÷		_		
3			3		Insurance administration	
3			3		Cost	
					accounting?	
					accounting2	
3			3		Project management	
					applications	
					using	
					computers	
					computers	
		1				
2			2		Feasibility	
					studies	
17				Number of tota	l units	
				2 Fou	rth academic year <b>Ye</b>	ar 4
		number				
		,	hours			
		<u></u>		Course Co	de	
Number of approved units				Course Code		Course Name
		N	Ay theory	Code Na		
				Code No.		
			is practical			

3		3		Production and	operations management	
3		3		International b	usiness administration	
3		3		Management info	ormation technology	
2		2		Methods and ethics	s of scientific research	
2		2		Government contracts management		
2		2		Risk Management		
15		15		Total number of units		
	C	hapter II				
2	<u>c</u>	hapter II 3		Quality Management		
2 3	<u>c</u>	· · · ·	_	Quality Management knowledge management		
	<u></u>	3	_			
3		3		knowledge management Corporate		
2		3 3 2		knowledge management Corporate governance Graduation		
3 2 2		3 3 2 2 2		knowledge management Corporate governance Graduation research project		

-12 Planning for personal development

1. The existence of an introductory leaflet for the department that contains the department's goals, vision, mission, and the extent of commitment to them.

2. T	he presence of a department head with appropriate academic and administrative experience in the field of specialization to manage and
	advance the academic program and the
	department. 3. The presence of a department council and support committees that meet regularly, document their work, and
	follow up on their decisions. 4. Students participate in the decision-making process and obtain feedback from them. 5.
	Availability of sufficient and appropriate administrative staff to ensure the smooth progress of work in the
	department. 6. Availability of qualified technical personnel to serve the academic program.
7	. Developing and developing the technical and professional skills and capabilities of support staff in the field of specialization to keep pace
	with modern developments. 8. Providing
	an integrated archive for the department. 9. The
	existence of an induction and orientation program for new students. 10. The
	presence of academic support for the student outside the scope of lectures. 11. The existence
	of academic and administrative independence to achieve the department's objectives. 13 -
	Admission standard (establishing regulations related to admission to the college or institute) First,
	the conditions for admission to the college: - 1 -
	Approval of the student's admission conditions in accordance with the regulations of the Ministry of Higher Education and Scientific
	Research
	(central admission) 2 - Successfully passing any special test or personal interview deemed appropriate by the Council. College or
	university. 3- He must be medically fit for the specialty applied for.
	Secondly, conditions for admission to the scientific
	department: - 1- Choosing the student's desire from more than one according to preference. 2- The high
	school admission rate. 3- The course grade of the
	department he desires In which students study. 4- Absorptive capacity of the scientific
	department.
	-14 The most important sources of information about the program
	Business Administration Department Guide for the Academic Year 2014/2015
	Business Administration Department Guide for the Academic Year 2014/2015
	Documents of the Sectoral Committee for the Business Administration
	Specialization College Website on the World Wide
	Curriculum Skills Chart
	Please check the boxes corresponding to the individual learning outcomes from the program being assessed

Learning outcomes required from the programme

<b></b>	Gei	neral				Emot	tiona	.:-		Spec	cial			Cogni	tive	Essential	name	password	the year
		and			а	nd va	alue		sł	kill go	bals		(	object	ives	or			the level /
	qua	lifyin	g			goal	S									optional?	Headquarters	Headquarters	
									W	ith the p	rogram					Y			
	trans	sferat	ole	skill	s (ski	ills)													
	Ot	hers																	
relate	d to em	nployab	ility																
	and	person	al																
	dev	elopme	ent																
			_	L				L											
		1				14	1				1	ан — Ел			1			х в	The
	1		Γ				1				1			1					first,
	1		Γ	Γ		1				1			1						second, thi
1				Γ	1				1			1							the fourth

	Vocabulary model for graduate programs									
The armpit	Asn al-Wabda	Asan al-Tazarisi								
The second	Quality of services	Dr. Adel Damhem Abdallah								
5	Type second     Quality of services     ATJ Diploma in Planning,     Business administration     Assistant Professor     Dr. Adel Damhern Abdallah       Modernization of the Subject of Study for Primary School Students / for the Academic Year 2023-2024									
	Al-Jaidah and Al	-Khadhabath (The Identity and Al-Naffa' of	Fa'ib Al-Jutwa')		The first week					
	Classification of ve	egetables and description of the procedures for har	esting vegetables		Seventh week					
	т	ne ecology of the environment in Qatba Al-Khaghabt	1		The third week					
-	Jaida	Qai Al-Abhalt in Qutba Al-Khadhabath			The fourth week					
	The foundations of goodness and unc	lerstanding, and the foundations of its creation, and its beg	nnings, and the purpose and benefit.		The week of khabbas					
2	Controlli	ng the quality and understanding, and the method o	control		Al-Sab'a Al-Sabdis					
	Good mar	nagement of young people (the understanding, the t	eginning)		The seventh seven					
	Publish the function	ality of improving and improving the webstor	e and web interface		The last week					
	Goodness of Al	-Khadhath Al-Abhat (Al-Fahhim, Al-Abeo	l, Al-Khasbais)		The ninth week					
		Ababd Jaida Al Khadhabath			The 10th week					
		Zero defect in Khadhabath			The eleventh week					
	Goo	od shape in three application	ons		The twelve-seventh					
		I'm talking to you			The thirteenth week					
		I'm talking to you			The fourteenth week					
		I'm talking to you			The seventeen-fifteenth					
	Notes									

## Review the course description

Performance reviews of higher education institutions ((academic program reviews))

This course description provides a succinct summary of the most important course characteristics and the learning outcomes expected of the student to be achieved with evidence.

Whether he made the most of the learning opportunities available. This must be linked to the program description.

Rameh Anhamsam / Kahh, Income and Economy	1. It was stolen					
Listing of funds	2. Anzmzamzam / Anmzaksh					
Insert samkh	3. He blinked or blinked					
Anmartz	4. That's how big you are					
Mahadzakh	5. Forms of Hadÿr Anÿtÿÿah					
Ankhar Ankhaw 2223 2224-	6. He broke up / broke up					
Two circumambulations in how many obedience	7. <u>ÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿ</u> AND Tenzaf (An-Nahha)					
2224-2-1	8. The date of this is fairest . 9. This is					
on crisis management seeks to stimulate students' thinking skills about how to diagn	ose and solve organizational the most fair: The course					
and religious problems and crises, as well as introducing them to the stages through which crises pass and the mechanisms for dealing						

with the crisis at each stage.

 12. Makhzrakh, Anthikam, Tazaiq, Anthikam, Anthikam, and Avengeance.

 a. The ways of picking them up and picking them out

 Anmahzakh, Anmaaqshakh, and Idhaad Anthathe

 B. Take revenge

The exam / animaqshakh / antqaraz / anartakh

of the. Maharakh Intafkoz

• Diagnosis of cerevisiae and its ectopic organs.

Aqdharj ghah azad hilla mthadh nalasmakh.

• It is embarrassing that you struggle to stand up and then you are exposed to the poison.

of the. Anmharakh ingamah wanamahinh

		11. I built the course			
Evaluation method	Teaching method	Name of the module/course or subject	Required learning outcomes	Al-Sa'ath	week
Examination And don't worry	A lecturer And don't worry	The crisis is a general introduction: the concept, causes, characteristics, and overlapping terminology		2	The first
Examination And don't worry	A lecturer And don't worry	Crisis circles and scenarios for dealing with them		2	Enchanted
Examination And don't worry	Prepared and watered	Mechanisms for dealing with crises: the integrated approach		2	Ankhang
Examination And don't worry	Lecture and case studies	Administrative requirements to deal with the crisis		2	Anzatagh
Examination And don't worry	Lecture and examples	Crisis management: an administrative introduction		2	Contraction
Examination	Lecture and discussion	Stages of crisis management and mechanisms for dealing with the crisis at each stage		2	the organization
And don't worry	Lecture and discussion	Influencing factors (internal and external) In crisis management		2	Anzatagh
Examination And don't worry	Prepared and watered	Leadership and crisis management		2	complete
		Crisis management strategy		2	Indulge

äta

Examination	Prepared and	Quantitative methods and tools in crisis	2	revelations
And don't worry	watered	management		
Examination And don't worry	Lecture and case studies	Crisis management: activating and creating the crisis	2	Dissociation
Examination And don't worry	Prepared and watered	Decision making process in crises	2	Choose things
And don't worry	watered			
Examination And don't worry	Lecture and discussion	Organizations prepared for the crisis	2	Thank you
Examination And don't worry	Prepared and watered	The role of information systems in confronting crises	2	Anzatagh ghshz
Examination And don't worry	Conditions Study	Case studies in crisis management	2	Depression



	12 female, Entahah
Insertion of the thickest thickets and rupture: Ghazan Anlam and Khatan Anzhaw The names of the names are included in the system "Anmah" and "Ankhsah" "Madhahm" and "Hahla" Mahh: Dr. 2222 turned off	Inqzakh Amanhatah: ÿ Katta Anmqzar ÿ Shame
Computer, projector, or smart board	Muttathtakh Khaseh
Case studies/preparation of scientific research projects	Ankhmaÿah Al-Itamÿÿah (and you smelled it, the mouth of an ankhmÿÿ, mahÿazakh, that was cleaned, anÿÿhaÿarah, anÿmÿÿ, and andhÿrÿtÿÿ, anmo



### Machine Translated by Google



Ministry of Higher Education and Scientific Research

Practical supervision and evaluation device

Department of Quality Assurance and Academic Accreditation

International Accreditation Department

### Course description template

Reviewing the performance of higher education institutions ((academic program review))

He made the most of the learning opportunities available. It must be linked to the program description.

1.The educational institution	University of Mosul / College of Administration and Economics
2. University department/center. 3. Course	Department of Business Administration
name/code	
	Special programs on the foundations of the cognitive perspective of negotiation skills and technologies /
4. Programs in which he participates	diploma in contract management
5. Available forms of attendance	Daily attendance - theoretical lectures
6. Semester/year 7. Number	My dissociation
of study hours (quantitative)	55
8. Date this description was prepared	2024/9/5

#### 9. Course objectives

5: Providing the student with insight into the philosophical implications and intellectual foundations of negotiation skills and technology

2: Providing students with knowledge about the appropriate mechanisms and methods for transforming negotiation skills and technologies in organizations

Business

3: Informing students about the challenges facing contemporary businesses and their implications for negotiation management

4: Informing students about negotiation skills and the important techniques used to develop these skills

11. Learning outcomes and methods of generalization, learning and evaluation a. Methods of generalization and generalization - Knowledge By the end of this course the student will be able to: Differentiates between traditional and contemporary negotiation methods 2: Understands the nature of the negotiation process 3: Understands the most important strategies used in the negotiation process 4: Acquires the basic knowledge and practical skills needed for the success of the negotiation process 5: Understands the main challenges facing the special team that conducts the negotiation process **B- Cognitive Skills** I am sure that y the end of this course, the student will be leading ... 5: Apply the knowledge and practical facts acquired from this course in practical situations 2: Apply the knowledge acquired in the field of negotiation management **T- Responsibilities And Interpersonal Skills** By the end of this course the student will be able to: 5: He must have the ability to bear responsibility through collective and voluntary work 2: He will have the ability to confront the main challenges facing negotiation work. 3: He will have the opportunity to apply the knowledge he has acquired in class to confront issues related to contract management **D** - Evaluation methods 5: Daily examinations 2: Sherry exams :3 Homework :4 Daily posts 5: Preparing reports



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C. thinking skills

By the end of this course the student will be able to:

5: You have field work skills

2: Has the ability to keep pace with technological development

3: Possess the skill of linking theoretical knowledge with practical application

Dr.. General and transferable skills (other skills related to employability and personal development)

Access to case studies and the possibility of reviewing departments and institutions to learn about the work mechanisms of contract management.

					11. I built the course
				-a.	
Evaluation	Teaching method	Name of the unit/course or subject	Required learning outcomes	Al-Sa'ath	week
Exams Daily	theoretical	The nature of the negotiation process	The concept of the negotiation process, its importance and objectives, And types of	1	1
			negotiation process		2
Exams	theoretical	The nature of the negotiation process	Determinants of negotiation success	1	3
		Negotiation process	Negotiation elements Main	1	4
		The first test			5
Exams	theoretical		General steps Negotiation	1	6
Exams	theoretical		General principles negotiation,	1	7

			And practical strategies Negotiation		
			Methods and techniques negotiation techniques,		8
Exams	theoretical		Negotiator characteristics	1	9
		The second test			10
Exams				1	11
Exams	theoretical			2	12
Exams	theoretical	Discuss reports	Submit reports	2	13
			review	2	14
			Final test		15

.52 Infrastructure
Required readings:
ÿ Course books
ÿ Other
Special requirements
Social services (including, for example, guest lectures, vocational training and field studies)

.53 Acceptance		
	Previous requirements	
	Minimum number of students	
	The largest number of students	

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Course description template

Reviewing the performance of higher education institutions ((academic program review))

Whether
The most important characteristics of the course and the learning outcomes that students are expected to achieve are based on our objective required This course description provides succinctness
He made the most of the learning opportunities available. It must be linked to the program description.

University of Mosul / College of Administration and Economics	1. The educational institution
Department of Business Administration	2. University department/center
	3. Course name/code
Special programs on the foundations and practices of human resources management and programs introducing the new role of human resources management in the millennium Third	4. Programs in which he participates
Daily attendance - theoretical lectures	5. Available forms of attendance
My dissociation	6. Semester/year
66	7. Number of study hours (quantitative)
2623/9/1	8. Date this description was prepared

9. Course objectives

1: Informing students of the philosophical implications and intellectual foundations of human resources management and its role in caring for intangible assets.

2: Providing students with knowledge about human resources management practices in business organizations

3: Informing students about the challenges facing contemporary businesses and their implications for human capital management

4: Providing the student with insight into the concepts of modern human resources management in light of the productivity of knowledge work

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01. Learning outcomes and methods of generalization, learning and evaluation

a. Methods of generalization

and learning - Knowledge

By the end of this course the student will be able to:

1: Differentiates between traditional and contemporary human resources management practices

2: Realizes the importance of improving the quality of work life in contemporary organizations

3: It contributes to the development of human resources management and its practices

4: Acquires the basic knowledge and practical skills he needs to manage and deal with the human resource

5: Realizes the main challenges facing human resources management specialists in dealing with their functions in light of the

changes in the modern environment.

### - Cognitive skills

By the end of this course the student will be able to:

1: Apply the knowledge and practical facts acquired from this course in practical situations. 2:

Apply the knowledge acquired in the field of human resources management functions

- Responsibilities And Interpersonal Skills

By the end of this course the student will be able to:

1: He must have the ability to bear responsibility through collective and voluntary work

2: He must have the ability to confront the main challenges facing the human resources specialist

3: He will have the opportunity to apply the knowledge he has acquired in class to address issues related to human resource

management

B. Evaluation methods

1: Exams

:2 Duties

:3 Posts

4: Preparing seminars

C. thinking skills

By the end of this course the student will be able to:

1: Possess field work skills

2: Has the ability to keep pace with technological development

3: Possess the skill of linking theoretical knowledge with practical application

Dr.. General and transferable skills (other skills related to employability and personal development)

Access to case studies and the possibility of reviewing departments and institutions to learn about the work mechanisms of the Human Resources Management

Unit and all practices related to that department.

		11. Course	structure		
Evaluation method	Generalization method	Name of the unit/ course or subject	Hours are required learning outcomes		week
The meeting Exams And	theoretical	Basics of human resources management and its functions in light of environmental challenge Contemporary	Knowledge of the concepts of personnel	2 nt	1
The meeting Exams And	theoretical	Human Resource Management Green and its practices	Fundamentals of resource management Green humanity And its field application	2	2
The meeting Exams And	theoretical	Psychological capital	Identify the types of psychological capital	2	3
The meeting Exams And	theoretical	Job integration	Identify the basics of the concept of job integration	2	4
The meeting Exams	theoretical	Job burnout	Its concept and causes	2	5
The meeting Exams	theoretical	Flexibility of the human resource	Flexibility requirements Human resource	2	6
The meeting Exams	theoretical	Inspiration is in place the job	How to work to provide an important environment for individuals The workers	2	7

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The meeting Exams	theoretical	Human Resource Management Sustainable	Basics and practices Sustainable human resources	2	8
The meeting Exams And	theoretical	Occupational alienation	Causes and treatments	2	9
The meeting Exams	theoretical	Job absorption	Its concept and treatments	2	10
The meeting Exams And	theoretical	Functional silence	Its causes and treatments	2	11
The meeting Exams And	theoretical	Talent management	Its concept and basics	2	12
The meeting Exams And	theoretical	Job happiness	The concept and work to achieve it	2	13
The meeting Exams And	theoretical	Job stability	Stability basics And work to achieve it	2	14
		Final test			15

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Course description template (Production and Operations Management) Professional Diploma

Reviewing the performance of higher education institutions ((academic program review))

 y
 y
 y
 y

 Whether
 The most important characteristics of the course and the learning outcomes that students are expected to achieve are based on our objective
 y
 required

He made the most of the learning opportunities available. It must be linked to the program description.

1. Educational institution	University of Mosul / College of Administration and Economics			
2. University department/center. 3.	Department of Business Administration			
Course name/code				
4. Programs in which he participates	Special programs for the foundations of the cognitive perspective of the production and operations			
	management course in business organizations, and introductory program			
5. Available forms of attendance	Daily attendance - theoretical lectures			
6. Semester/year 7. Number	quarterly			
of academic hours (total)				
8. Date this description was prepared	2023/9/1			
9. Course objectives				
1: Informing the student of the philosophical contents and intellectual foundations of production and operations management.				
oduction and operations in business organizations.	2: Providing students with knowledge about production and operations in business organizations.			

3: Informing students about the production and operations manager's decisions facing contemporary businesses.

4: Providing students insight into the causes, contributing factors, and how to deal with production and operations management

11. Learning outcomes and methods of teaching, learning and

evaluation A. Teaching and learning methods

- Knowledge By the end of this course,

the student will be able to: 1: Define the concept of production and

operations. 2: The historical development of the

emergence of production and operations management. 3: Providing

tools for dealing with production and operations administratively. 4:

Acquiring the basic knowledge and practical skills needed for production and operations management. 5: The relationship

of production and operations management with the organization's departments and divisions.

- Scientific Skills Cognitive Skills By the

end of this course, the student will be able to: 1:

Apply the knowledge and scientific facts acquired from this course in practical situations

2: Apply the knowledge acquired in the field of organization management

### - Responsibilities And Interpersonal Skills

Provided that the end of this course, the student will be

a leader: 1: He will have the ability to assume responsibility through collective and voluntary

work 2: He will have the ability to confront the main challenges facing business organizations 3: He

will have the opportunity to apply the knowledge he acquired in class to confront special issues Production and operations management

B. Evaluation

methods : 1: Daily examinations

2: Monthly exams 3:

Homework

:4 Daily posts

5: Preparing reports

C. Thinking Skills By

the end of this course, the student will be able to: 1: Possess

the skill of field work. 2: He has the ability

to identify the challenges of production and operations management in the business environment. 3:

Possess the skill of linking theoretical knowledge with practical application



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#### Dr.. Generic and transferable skills (other skills related to employability and personal development)

Access to case studies and the possibility of reviewing departments and institutions to learn about the working mechanisms of administrative

#### 11. Course structure Evaluation Name of the unit/course or **Required learning** hours Teaching method week outcomes subject method Basic concepts about production and 1 Exams operations What is production? 2 theoretical Define relevant terms Daily And operations The concept of production 2 3 Strategic planning for Exams 2 Operations strategy theoretical operations 4 The first test 5 Planning and Planning and developing production Exams 2 6 theoretical and operations developing the product/service Operations Management 7 2 Exams Planning and developing the process theoretical Productivity Cognitive perspective 8 Energy planning on energy planning Exams 2 theoretical And operations schedule And scheduling operations 9 operational 10 The second test 2 11 Exams Factory location Methods and methods of selection theoretical

units in dealing with production and operations.

		Factory location		2	12
Exams	theoretical	MRP	Planning requirements for materials	2	13
		Balloon system JIT	Modern production systems	2	14
			Final test		15

.12 Infrastructure
Required readings: ÿ Course books
ÿ Other
Special requirements
Social services (including, for example, guest lectures, vocational training, and field studies)

13. Acceptanc		
	Prerequisites	
	The smallest number of students	
	The largest number of students	

# Course Description Form for the Master's Program - 2024 Assistant Professor Dr. Maysoon Abdullah Ahmed

Reviewing the performance of higher education institutions ((academic program review))

About what The most important characteristics of the course and the learning outcomes expected of the student require that they be achieved with This figure description provides succinctnes				
If he has made the most of the available learning opportunities. This must be linked to the program description.				
University of Mosul - College of Administration and Economics	1. Educational institution			
Department of Business Administration	2. University department/center			
Human Resource Management	3. Course name/code			
Special programs have been designed in a sophisticated and modern form to meet the work pressure requirements of those accepted into the program. Introductory programs about the new role of human resources management in the third millennium	4. Programs in which he participates			
Attend daily theoretical lectures 5. Available forms of attendance				
quarterly	6. Semester/year			
45	7. Number of study hours (total)			
2023/9/1	8. Date this description was prepared			
	9. Course objectives:			
• Understand the role of human resources in achieving organizational goals: The study of human resources management aims to enhance students' understanding of the importance of employees in achieving organizational goals and develop effective strategies to manage them.				
Gain knowledge of the recruitment and selection process: Students learn how to attract and select the best candidates for positions, in addition to developing     evaluation and testing criteria				
Student pay systems       This specialization enhances understanding       • Developing wages and rewards management skills: rewards and how to design and implement them in ways that enhance performance and maintain employee satisfaction				
Providing students with basic skills in applied administrative research and diagnosing and solving	problems in management			

HR.

• Help the student lead, consult or teach in the field of human resources in a complex and global business

environment

• Informing the student of the philosophical contents and intellectual foundations of human resources management in its role and assignment

The new centered around attention to intangible assets.

• Providing students with knowledge about the mechanisms of building intellectual capital in business organizations

• Enhancing training and development skills: This major helps in developing the student's skills in analysis

Training needs, designing appropriate training programs, and presenting them in effective ways.

10. Learning outcomes and methods of teaching, learning and evaluation

a. Teaching and learning methods

### - Knowledge

Provided thatBy the end of this course, the student will be able

1. Understand the importance of human resources in achieving and developing the organization's goals

2. Knows the distinction between traditional and contemporary human resources management practices.

3. Understanding how to estimate an employee's value to the organization through employee performance measurement techniques.

4. Study the use of technology in human resources management, such as the use of the Human Resources Information

Management System (HRIS) ...

5. He obtains the basic knowledge and practical skills that the company needs to attract the top financial professionals. and approved strategies.

6. Realizes the main challenges facing the human resources management specialist in building intellectual capital

### **B- Cognitive Skills**

Provided that By the end of this course, the student will be able

1. He has the ability to bear responsibility, through voluntary team work. 2. He

has the ability to confront the main challenges facing the human resources specialist. 3. To

have the opportunity to apply the knowledge gained in class to special issues facing management

HR.

#### C- Personal skills and responsibilities and Interpersonal skills

Provided that By the end of this course, the student will be able

4. He has the ability to bear responsibility, through voluntary team work. 5. He has the

ability to confront the main challenges facing the human resources specialist. 6. They give him an

opportunity to apply the knowledge he has acquired and to take pride in the specific issues that the administration is confronting.

HR.

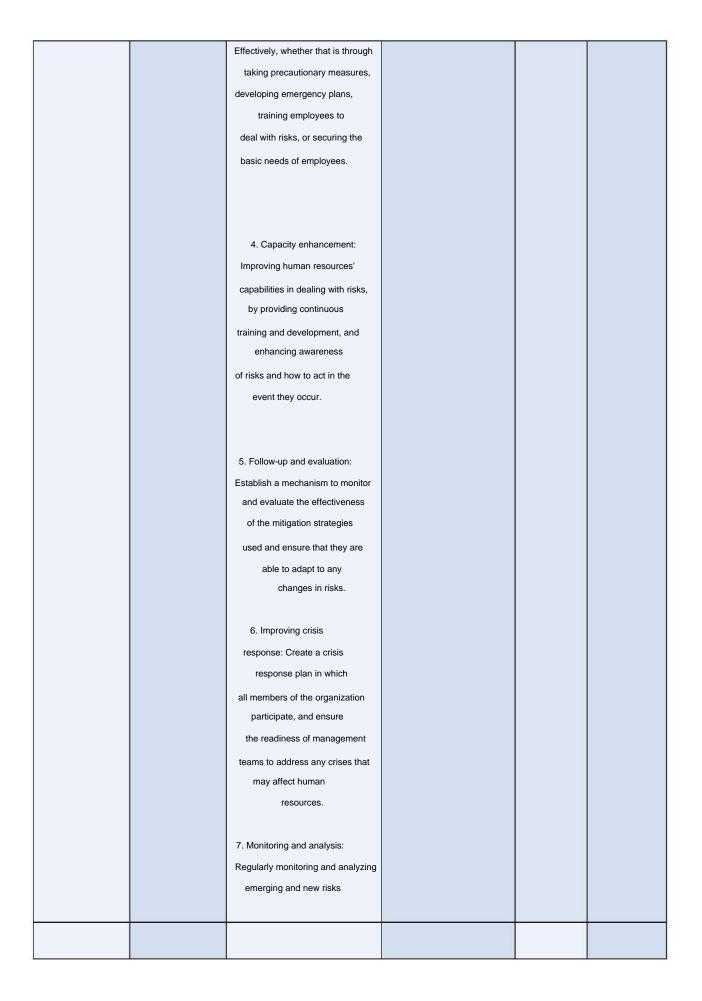
B. Evaluation methods
 1. Daily examinations.
 2. Monthly exams.
 3. Homework assignments.
 4. Daily participation.
 5. Presenting research at the end of the course.
 6. Field visits to review the reality of human resources management in some government institutions.
 C. thinking skills
 C. thinking skills
 Provided tha®y the end of this course, the student will be able
 1. Possess field work skill.
 2. Possess the skill of being able to keep pace with technological development.
 3. Possess the skill of linking theory to practice.
 Dr.. Generic and transferable skills (other skills related to employability and personal development)
 Access to case studies and the possibility of reviewing departments and institutions to learn about the work mechanisms of the Human Resources Management Unit and all practices related to that management.

	1 11-	× )			_
11. Course structure					
Teaching method a	nd evaluation method	Name of the unit/course or subject	Required learning outcomes	Week hours	
Daily		7	After completing the		1
exams	theoretical		unit, the student will be able		1
Exams	theoretical	-ip	to: •		
			Understands the overall contributions of human re-	sources	
		Resource management concerns	Identify the contributions	3	
		Humanity	of human resources to		2
			competitive advantage.		
			Human resources		
			activities		
			Operations model		

65

			HR		
Exams	theoretical	Aldwar to set •			3
Exams	theoretical	Strategy for resources			
		Humanity.	Specialist roles HR		4
		Explaining the role of innovation Show the role of the worker Change			
Exams	the opinion	Human resources concept And its digital skills and the difference between digital and non-digital resources and employment and finally - the of using negatives	Electronic human resources management	3	5
		technology in the workplace. Explaining the possibilities of robots controlling jobs. The nature of the			
Exams	theoretical	person and his suitability in the workplace. Theories - work. The suitability of the person in the workplace and the types of approaches used for suita	Suitability of the person for the job in the workplace bility in the workplace.	3	6
Exams	theoretical	Wellness Concept	).	3	7
Exams	theoretical	Dimensions and measurements Wellness is in place and developing the job Wellness models in to set Workplace- Vitality and attributes	Wellness, vitality and prosperity in the workplace		8

		And the dimensions of vitality in			
		What is the workplace?			
		And culture Flowers			
		and Al-Azdhar			
		social psychology			
		A theoretical field			10
Exams	visit, the c	pncept of resource agility, human		3	11
		principles -	Learn about what agile		11
Exams	theoretical	Basic-	human resources is		
			Organizationa		12
		Requirements for human	Organizations		
		resources agil	ity in organizations		
Exams	theoretical	Concept, models and case studies		3	
		of human resources quality and	Quality of human		
		the requirements for	Quality of human		13
		achieving quality according	resources		
		to the international curriculum			
Exams	theoretical	Risk identification: Identifying		3	14
		and classifying risks that affect			
		the organization's			
		human resources, such as			
		health emergencies,			
		economic crises,			
		changes in labor legislation,			
		or a decline in the level of			
		performance.			
			Risk management		
		. Impact assessment: 2	of human resources		
		Evaluate the potential			15
		impact of each risk on	practices		
		human resources and work			
		to identify it based on its degree			
		of seriousness and its impact			
		on business continuity.			
		. Develop mitigation 3			
		strategies: Develop			
		strategies to deal with each risk			
		appropriately			



	<i></i>	.12 Infrastructure	
	Required readings: ÿ Course books ÿ Other		
		Special requirements	
	Social services (including, for example, guest lectures, vocational training, and field studies)		
The Y	A		
		13. Acceptance	
		Prerequisites	
		The smallest number of students	
		The largest number of students	





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## **Course description form**

Reviewing the performance of higher education institutions ((academic program review))

This course description provides a succinct summary of the most important course characteristics and expected learning outcomes The student's achievement demonstrates whether he has made the most of the available learning opportunities. It is necessary

Link it to the program description.

University of Mosul/College of Administration and Economics	1. Educational institution			
Business administration	2. University department/center			
Quality Management	3. Course name/code			
Postgraduate university study	4. Programs in which he participates			
Daily attendance	5. Available forms of attendance			
Fourth course: Business Administration for the year 2023-2024. Second course	6. Semester/year			
(45) hours, 3 hours per week	7. Number of study hours (total)			
2024/3/1 8. Date this description was prepared				
9. Course objectives:				
1 - Qualifying and preparing the outputs of students capable of working in the govern	nmental, private, and mixed sectors and Iraqi and international private companies.			
2- Develo	ping the skills of workers in developing quality plans			

-3 Developing mental skills to diagnose problems and develop solutions.

10. Learning outcomes and methods of teaching, learning and evaluation

	a. Teaching and learning methods
	B. Evaluation methods
	C. thinking skills
Dr Generic and transferable skills (other skills related to employability and personal development)	

	11. Course structure				
The pious way <sup>I am</sup>	Learning method I am	Name of the unit/ course or subject	Required learning outcomes <sup>H</sup>	Week hours	
	a lecture	Historical introduction to quality management		3	1
	a lecture	Quality job posting		3	2
	a lecture	Quality costs		3	3
	a lecture	Requirements for obtaining certification		3	4
	a lecture	Specification ISO 9000		3	5
	a lecture	Specification 14000		3	6
	a lecture	Specification 18000		3	7
	a lecture	Specification 21001		3	8

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	( July	
2	the state	/

a lecture	Hexagonal diffraction	3	9
a lecture	Quality awards	3	10
a lecture	Quality Management System	3	11
a lecture	Total Quality Management	3	12
a lecture	Environmental quality management	3	13
a lecture	Environmental management	3	14
a lecture	Total environmental quality management	3	15
			16
			17
			18
			19
			20
			21
			22
			23
			24
			25
			26
			27
			28
			29
			30

	.12 Infrastructure
Production and operations management book	Required readings: ÿ Course books ÿ Other
	Special requirements
	Social services (including, for example, guest lectures, vocational training, and field studies)
	13. Acceptance
	Prerequisites
	The smallest number of students
	The largest number of students

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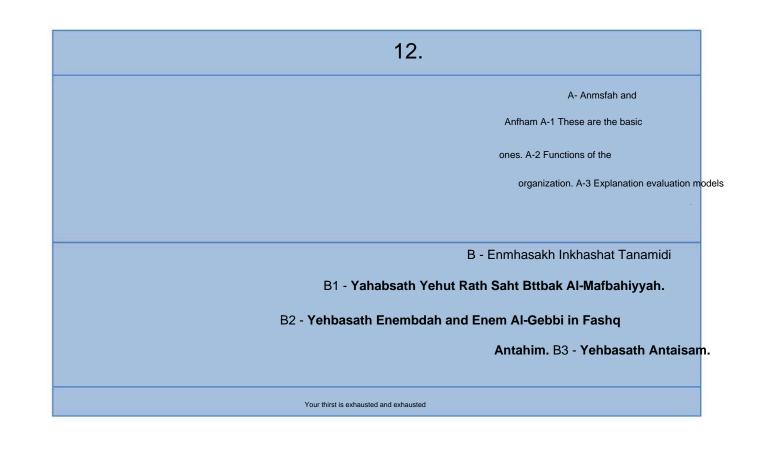
# Maqzar description model

Disrupting the performance of higher education institutions ((reviewing the academic program))

Study the basic concepts of the organization's system and financial regulatory procedures in a way that can Students are able to use their various topics in effective, organized and measured design processes.

I hid the design	1. Anÿÿÿ ÿÿhimÿÿ	
This is the case of trampling and tamping / to trample camels	2. Ansam indhamy / anmshak	
Shashit Al-Mazat – Bashabih Anzaktisa (404F_18AEMI)	.3 Nouns / Sims Innumerables	
Dictation of the trampling of camels	4. Anthshamah, you are slandering it	
Hadasi Anzayi Malaza (15 fingers)	5. Forms of induction	
<b>Zabu Fasahi</b> (2023-2024)	6. Separate/disintegrate	
, ( <b>My boy</b> )3	7. ÿÿÿÿÿ ÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿÿ	
2223 –2224	8. Tasikh Izad Hazza Anisef	
9. The objectives of Amnesty		
• May the rains spread.		
So I added a lot of words and phrases.		
	• I congratulate you on the recent praye	ers

• I blew my mind
. Yazakhm Libus Infbahisit
• The rainforests were created.
• I advised you to be alert.
Parasite walkers.
• Cleaned the umbrellas.
• Canopy explosions
• Umbrella structure.
Automated audio.
• The female parachute projected.
• Three house plots.
• I lost my mind





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Evaluation Department of Quality Assurance and Academic

Accreditation International Accreditation Department

	1. Tashimat Amloblasht .	
	2. Tashimat AmIshshu	
	3. The discord has ended	
	4. I finished, I picked out my dish . 1.	
	Hadhas and	
	mabasket . 2. I finished: I	
ma	ade it through the khada, and I sprinkled the sweets on it . 4 Do you love me? 5. Do you love me?	
( Fas	sahi +1 Fasahi 2 ) + HABIET KISS (	
	C- Mahasach Entafkesh	
	Part 1 - Yahabsath Entafkir Al-Hashaj and the Problems.	
	C-2 Yehpsath Ansif and Antazksh. C-3	
	The meaning of the content and the meaning of the	
	meaning. C-4 Yahbasath, your application for gastroenterology in Atbas, I am resea	rching
	Your thirst is exhausted and exhausted	
	5. Tashmat Dasabath Al-Habnet	
	6. Tshimat Antzeshy Al-Masagh	
	7. I covered the problems with	
	my belongings	
	6. Humpeth was unfair to Anzhi	

D - Anmhasach Angh and Anmnmh ) Anmhasach Aalkhshi Anmtghmh Tamateh Antyzif and Anttys

Anskhsi (. D-1 Yehbsat Lips Mant Anshkhsit

Aaldasit D-2 Yehbsat Lips Yadtyi

Andhafghit D-3



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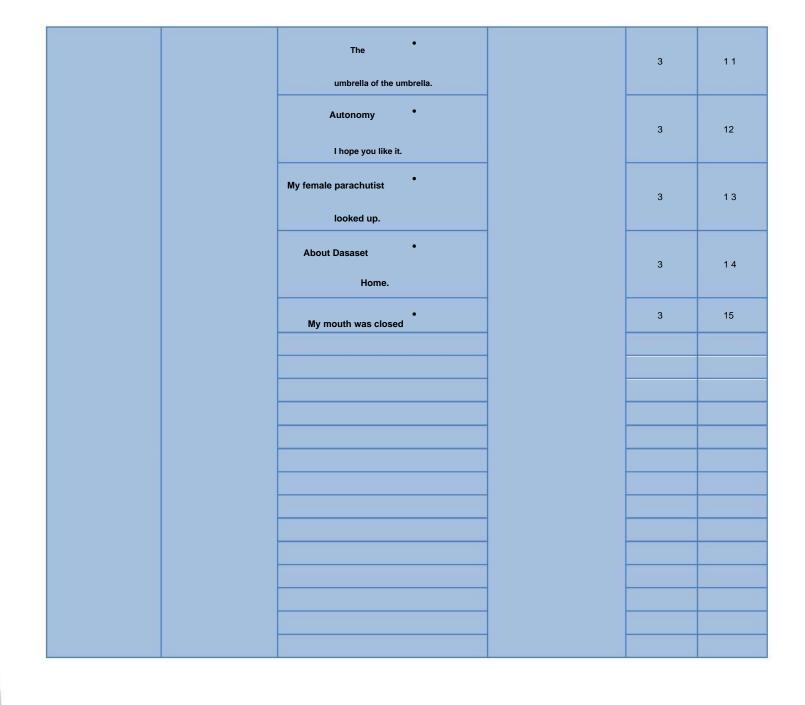
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		11. Enemmeshes departed			
Tshimah Entamiyim	The name of Anaÿÿÿ /	Anÿÿq or Anmaÿÿ'ÿ Tashÿÿ Anÿhim	The rattling of your ears is open	The easiest th	ing is to copy
		May the rains     spread.		3	1
		• He understands sermons	a B C	3	2
		• Welcome		3	3
		I hope you like it The latest			5
1	1 1 2 3 3 4	• I blew my mind		3	4
3		. Yazakhm Libus • Infbahisit		3	5
5	5 6	The rainforests were created.		3	6
	7	• I advised I woke up.		3	7
	One word and one     Get introverted.		3	8	
	• Al-Ash is not the only one Nahrbaat		3	9	
		l woke up			
		• Luminous lamp		3	12





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	12. Bend down, bend down
Various sources of international research in Scopus repositories, in addition to recent books such as Daft, RL (2020). Organization theory & design. Cengage cobbins, S. P., & Judge, T. (2018). Essentials of organizational behavior.	learning.
Many modern and reliable scientific research in journals from the Scopus website Daft, R. L. (2015). Organization theory and design. Cengage learning. Daft, R. L. (2020). Organization theory & design. Cengage learning. Robbins, S. P., Judge, T. A., & Vohra, N. (2019). Organizational behaviour by pearson 18e. Pearson Education India.	Anmshakh Aamtahtah: ÿ Insta Al-Assih ÿ Anammus Katta ÿ I am afraid
I am waiting for you, I am waiting for you Wahlikhit and libs infbhit.	Muttahathakh Khaseh
The methods were developed and applied in camels.	Ankhmakh Alakhtmahiyeh (and you smell it, they are the same as the ones who are talking to each other, and they are the ones who are talking to each o
	AN A
	13 female
	I am not sorry
12 times	Didn't he lose his temper?